

ACE POLICY RESEARCH INSTITUTE (APRI)

COMPANY PROFILE



Ace Policy Research Institute (APRI) is an independent research, advisory, and educational institution whose mission is to build institutional capacity and partnerships for research, advocacy, and policy development for evidence-based approaches towards institutional growth and socio-economic transformation.

The founders of APRI strongly believe that there is a disconnection between the academia (the people who do research and innovate) and the policy makers and practitioners. While ‘evidence-based policy making’ is a common phrase thrown around, there is an ever-widening chasm between research, policymaking, and practice. Our mission is to effectively bridge this gap in the most innovative yet, practical manner.

At APRI we believe in the principles and ideals of rigorous research to support institutional growth and socio-economic development of nations with evidence. The pursuit of our mission implores us to undertake timely, accurate research on key policy issues nationally, and effectively sensitizing our primary audiences within and outside government about our findings. APRI’s team competencies are multi-disciplinary to take care of your development needs.

Our public advisory services enable our clients to fine-tune the quality of governance, strategic planning, policy and programme management, process reform, and managing public private partnerships.

Vision

A model institution using evidence-based approaches for sustainable growth of institutions and transformation of economies.

Our Values

- 1) Professionalism
- 2) Inclusiveness
- 3) Independence
- 4) Innovativeness
- 5) Excellence

Mission

To build institutional capacity and partnerships for research, advocacy, and policy development for evidence-based approaches towards institutional growth and socio-economic transformation

Areas of Focus

- 1) Micro and socio-economic research
- 2) Project development and Evaluation
- 3) Governance and political economy
- 4) Institutional development
- 5) Strategic planning and Capacity development

Past and Current Assignments

DURATION	ASSIGNMENT	CLIENT	ASSIGNMENT ACTIVITIES
April 2026	Launch of Education Policy Lab	Ministry of Education and Sports, Echidna Giving	The EPL will strengthen education policy effectiveness .The main objectives are - Develop innovative, evidence-based policy solutions. - Test and refine policies through experimentation and iteration. - Promote cross-country learning and capacity building. - Strengthen institutional and non-state sector capacity. - Ensure quality and effectiveness of policy implementation at scale. - Conduct research and introduce policy innovations. - Enhance coordination and collaboration across stakeholders.
May 2026- June 2026	Research on Gender Policy Perspectives	Center for Global Development (CGD)	The purpose of the study is to examine the extent to which gender policies are understood, adopted, and implemented by Local Governments and MDAs, and to assess the institutional and operational factors influencing gender mainstreaming. - Respondent identification from local government and MDAs and interviewing the Key respondents. - Generating the data collected and survey administration to share with Center for Global development for review.
April 2026- July 2026	Provision of consultancy services to undertake a Diagnostic study in Iron and steel, copper and Allied metals, and Automative value chains	Ministry of Trade, Industry and Cooperatives (MTIC)	The purpose of this activity is to undertake high-level diagnostics of three of the nine value chains, namely Iron & Steel, Copper & Allied Metals, and Automotives, also to generate the evidence base, prioritized interventions, and a portfolio of priority investments opportunities to inform the design and operationalization of the Programme for Country Partnership (PCP) between Government of Uganda and UNIDO for accelerating inclusive and sustainable industrial developemnet. - Hold inception meetings with the Technical Working Group (TWG). - Review national policies, strategies, industrial plans, sector reports, PCP documents, and relevant studies.

			• Prepare study methodology, Develop work plan and Gantt chart, Prepare diagnostic framework and assessment tools, data collection plan. • Identify relevant government agencies, private sector actors, industry associations, financiers, academia, and development partners for consultation. • Collect production, trade, investment, employment, market, and industrial performance data for Iron & Steel, Copper & Allied Metals, and Automotive value chains. • Conduct key informant interviews (KIs), consultations with ministries, departments and agencies (MDAs), private firms, associations, financiers, academia, and development partners. • Map and assess each value chain covering Raw materials and input supply, technology and productivity, energy, water, logistics, and waste management, finance and investment climate, skills and workforce Standards and quality infrastructure, Policy and regulatory environment and Institutional coordination • Identify competitiveness gaps, constraints, opportunities, comparative advantages, and growth potential. • Prepare the High-Level Diagnostic Report covering the three value chains.
April 2026-July 2026	Provision of consultancy services to undertake a Diagnostic study in the Textiles and Garments, Pharmaceuticals, Petrochemicals and Fertilizers, Sugar and confectionery, plastics and packaging and Cement and Building Materials value chains.	Ministry of Trade, Industry and Cooperatives (MTIC)	The purpose of this activity is to undertake high-level diagnostic analysis on six of the nine value chains, namely: Textiles & Garments; Pharmaceuticals; Petrochemicals & Fertilizers; Sugar & Confectionery; Plastics & Packaging; and Cement & Building Materials. • Hold inception meetings with Technical Working Group • Review Relevant documents, Sector policies and studies • Prepare the study methodology, work plan, Gantt chart, diagnostic framework, assessment templates, data collection plan, stakeholder consultation plan, and prioritization methodology. • Develop interview guides, data collection templates, assessment tools, Compile and analyze available data on production, trade, industrial performance, investment, employment, exports, imports, and market characteristics for the six value chains.

- Conduct Key Informant Interviews (KIIs) with government agencies, private sector firms, associations, financial institutions, academia, and development partners.
- Undertake targeted visits to representative manufacturing firms, industrial parks, production clusters, and processing facilities.
- Analyze each value chain to identify strengths, weaknesses, opportunities, and competitiveness gaps.
- Apply a transparent prioritization framework to identify high-impact interventions using agreed scoring criteria.
- Prepare an action matrix for each value chain identifying quick wins, policy reforms, investment priorities, responsible institutions, and implementation timelines.
- Prepare a High-Level Diagnostic Report covering all six value chains with evidence-based findings and recommendations.

May 2025 –
December 2025

Impact Evaluation of Childcare
Services for Kampala Market
women – Phase 2

World Bank

The purpose of this research is to assess the impact of providing
childcare services for the women in Kampala markets.

- Recruit and train field teams for data collection in the markets
- Development of research protocol
- Conduct mobility scoping and develop mobility experiment protocols
- Conduct a listing, baseline and endline survey
- Set up and operate childcare centres in the 4 markets for the 500 chosen women to receive the childcare services
- Reporting

March 2025 – March 2027	Conflict-related attacks on education and lost life opportunities (EdAttacks)	Peace Research Institute Oslo (PRIO)	The purpose of this research is to determine the effect of conflict attacks on education and the opportunities lost because of these attacks. • Participate in hybrid/online kick-off workshop first half of 2025 • Lead the planning and conducting of key informant interviews and focus group discussions with cohorts of youth, parents, local leaders, and elders from communities that experienced AoE in Uganda at various points in time ranging from the 1980-90s till today. • Contribute to the qualitative analysis of how conflict-related attacks on education (AoE) in Uganda influence the life opportunities of children in affected areas, draft co-authored academic papers based on the Uganda study. • Contribute to the organization of a stakeholder event in Uganda • Participate in bimonthly project team meetings • Popular dissemination (throughout, as appropriate) • Participate in first academic workshop • Participate in second academic workshop • Provide regular scientific and financial reports on progress
February 2025	Conduct second reconnaissance study to update children lists, conduct a baseline study on the primary respondents (children aged 5-6years, parents, caregivers) as identified	Literacy and Adult Basic Education (LABE)	The purpose of this research is to compile and provide a database of children in preparation for the actual impact evaluation process in the districts of Gulu, Nwoya, Koboko, Obongi and Terego • Assemble the field teams, • Collect data from the 5 Districts mentioned • Compile the validated lists of children and share the same with client • Present baseline survey tools to client for approval • Conduct baseline survey as specified in the study plan • Compile and submit baseline report and status report about reconnaissance process • Hold a meeting to present baseline report and the process report on reconnaissance

October 2024 – December 2024	Feasibility Study for Pre-Primary Expansion (PrePEF)	World Bank	The purpose of this research is to undertake a feasibility study for one-year of quality government-provided pre-primary education • Recruit and train research assistants • Develop research tools for data collection • Conduct a survey across the different schools in the country • Receive, manage and analyse the data (both qualitative and quantitative) • Report on findings of the feasibility study for submission to client
February 2024 - May 2024	Reconnaissance visits in 5 districts in line with Impact Research Plan	Literacy and Adult Basic Education (LABE)	The purpose of this research is to conduct an impact evaluation for LABE Home based ECD Model in 5 districts to ascertain potential participants and confirm numbers of children available for the two study groups, and, gain a better understanding of the context in which this evaluation will be conducted and collect data to fine tune the research plan. • Develop and present the study plan for approval • Conduct reconnaissance and produce a report • Share a revised research plan based on the contextual and situational analysis • To ensure success of the project
April 2024 – March 2027	Study the Combined Effects of Community-Based Childcare and Business Grants on Caretakers and Children in Urban Refugee and Host Communities	Hilton Foundation	• Set up community-based daycare facilities targeting 750 children • Provide business grants to eligible women to support business growth and productivity • Conduct randomized controlled trials and scoping studies in refugee and host communities • Design interventions aimed at improving livelihoods and childcare •

January 2024 – June 2024	Supporting the Design and Development of the ECD Data, Evidence, and Knowledge Hub	Early Years Count (EYC)	• Host and register domain • Design database, website system, API, and business logic • Develop database, backend system, and public interface • Implement an MVC architecture using Symfony-based PHP Laravel framework
April 2024 – March 2027	Study the Combined Effects of Community-Based Childcare and Business Grants on Caretakers and Children in Urban Refugee and Host Communities	Hilton Foundation	• Set up community-based daycare facilities targeting 750 children • Provide business grants to eligible women to support business growth and productivity • Conduct randomized controlled trials and scoping studies in refugee and host communities • Design interventions aimed at improving livelihoods and childcare •
April 2024	Development of Paper Assessing Potential Interventions to Address Current Timber Export Ban	Gatsby Africa	• Assess four key interventions related to sustainability and value addition • Conduct stakeholder engagement to gather feedback • Develop a Cabinet paper outlining proposed interventions and implementation plans • Prepare a comprehensive report with actionable recommendations for the Ministry of Trade, Industry, and Cooperatives
November 2023	Consultancy Services for Producing a Cost Implementation Matrix and Medium-Term Expenditure Framework for	National Planning Authority	• Provide harmonized and accurate costing of NDPIV in line with the macro framework • Develop financing and cost implementation matrices for NDPIV
	Uganda's Fourth National Development Plan (NDPIV) (2025/26-2029/30)		• Create a standardized framework for Programme Implementation Action Plans

July 2022	Consultancy services to conduct a scoping review and opportunity analysis on girl's education and empowerment, Uganda Case	The Population Coun Kenya (PC Kenya)	The scope of work calls for an investigation of the opportunities for systems transformation investment at the national level in Uganda by looking into indicators that would measure; i) The type of political will that exists via an overall analysis of the national political context surrounding gender, education, and skills development. ii) The type and level of civil society activity and space to operate. iii) A mapping of education and gender stakeholders, including - funding landscape and other active donors - national government actors - bilateral, multilateral, and other international actors - Wellsprings Philanthropy Foundation (WPF) and Global Children's Rights (GCR) assets. - community driven organizations, women's and youth movements, coalitions, networks, and other local organizations involved in advancing girls' education rights and opportunities. iv) The country's importance regarding regional impact beyond just national level impact v) Undertake a deep dive into one sub-national area to explore and demonstrate what opportunities for systems change investments might exist and if it is a feasible approach to invest in vis-à-vis the desired outcomes.
April-May 2022	Breaking BAD: Understanding the Backlash Against Democracy in Africa	The University of Bergen, Norway (Department of Administration and Organization Theory).	The purpose of assignment: The overall project analyses the processes of political and economic development in Africa.

DURATION	ASSIGNMENT	CLIENT	ASSIGNMENT ACTIVITIES
		Project Financed by the Research Council of Norway (RCN)	b. To exam the obstacles and potentials of democratic consolidation on the continent since the transition to market economics and multiparty rule. c. To understand elite attitudes and preferences towards those policies that would reform state-society relationships. This is part of the Quest for Democratic Accountability.
APRI 2022	Consultancy Services to undertake a Value Chain Analysis Study on the Beef Sub Sector in Uganda	Uganda Development Corporation (UDC)	To undertake a beef value chain analysis in Uganda in order to obtain facts that will inform implementation of strategic interventions in the beef subsector. Specifically: a. To determine the existing value chain flow/map for each level of the chain under the beef subsector with statistics and figures. b. To identify and list the key actors and players participating in the beef subsector, and their respective roles c. To examine the beef industry structure in Uganda and identify structural aspects that need enhancement d. To review the key previous interventions that have been undertaken, current and planned interventions in the beef subsector in Uganda. Also indicate the progress and performance of the interventions. e. To Identify the opportunities, constraints and challenges at each level of the beef value chain f. To determine the indicative financial viability (gross margins, net margins) earned by a typical actor of the beef value chain g. To Provide overall recommendations on intervention areas

April 2022	Consultancy services to conduct a study titled 'CONMIG: Geographies of Conflict-Induced Migration'.	Peace Research Institute Oslo (PRIO)	Guided by the two overarching research questions: 1). How do different types and intensities of violent conflicts impact forced migration? (Why do they go?)
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DURATION	ASSIGNMENT	CLIENT	ASSIGNMENT ACTIVITIES
			2). What factors make an area more likely to host refugees? (Where do they go?) The study aims to: a. To capture the heterogeneous nature of conflict by measuring the local impact of different forms and intensities of violence on displacement, separating between state-based (between government and a rebel group), non-state (between two rebel groups), and onesided violence, where civilians are attacked by either a government or a rebel group. b. To understand how geographic opportunities affect where people flee towards, CONMIG will analyze the characteristics of locations where people seek refuge

Date of Bidder Notice: 2nd March,2022	Consultancy services for preparation of toxic chemical or oil products spill contingency plan from water transport vessels for the Ugandan inland waterbodies.	Ministry of works and Transport MOWT/CONS/21-22/00106 Best Evaluated Bidder	The Objective of assignment requires the consultant to: i. Review of existing documents; a. Study and commission (LVBC) toxic chemical and oil spill contingency plan with the aim of domesticating it for Uganda b. Review of the National Environment (Oil Spill Prevention, Preparedness and Response) Regulations, 2020 with the aim of aligning them to the maritime subsector; c. Undertake a review of the international convention for the Prevention of Marine Pollution from Vessels (MARPOL) and the International Convention on Safety of Life at Sea (SOLAS). Analyze these conventions and pick specific sections that will be useful in avoiding occurrence of oil spillage on our inland waterways ii. Preparation of preliminary Assessment of the current status; a. Assess the available infrastructure and equipment that may be useful in the management and containment of an oil spill
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			b. Examine possible sources of petroleum/oil products/chemical spillage into the water bodies c. Classify chemicals or oil products transported on Lake Victoria d. Identify and propose marking of high-risk areas that might be affected by the spillage on the water bodies e. Identify and propose marking of high-risk areas that might be affected by the spillage on the water bodies f. prepare an assessment/preliminary brief showing the analysis, observations and findings from the assessment of the current status of the available facilities iii. Preparation of oil spill contingency plan for the Ugandan Inland water bodies inclusive; a. of guidelines and procedures on Toxic chemical or Oil products spill contingency plan for the navigable lakes b. of a strategic implementation plan containing the different steps that will be undertaken in executing the oil spill containment plan c. of a detailed list of oil containment equipment, requirements of personnel, and procedures for undertaking an oil spill containment exercise

January 2022	Rapid Assessment of the Socioeconomic Effects of Covid19 on Businesswomen in the Greater Kampala Metropolitan Area Uganda	APRI firm	The study intended to investigate vulnerabilities due to Covid-19 of businesswomen in the Kampala metropolitan area and the efficacy of the coping mechanism used. Specific objective included. - How Covid-19 and the government responses impacted on wellbeing (stress, anxiety, confidence, GBV), income and livelihood of the businesswomen. - How the pandemic affected gender roles and subsequently distribution of unpaid care work?
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July 2021	The feasibility study for the establishment of a cassava starch factory in the greater Acholi subregion	Uganda Development Corporation (UDC)	- What coping mechanisms were used by businesswomen and their efficacy – increased unpaid care work, increased cost of doing business, reduced revenues? The objectives of the assignment are: - Assess the extent of raw cassava production in Uganda and the Acholi Sub region; - Establish the demand for cassava starch in the country and the region; - Identify and appraise (financial, economic, social and environmental) the best project implementation alternative for establishing the cassava starch factory; - Undertake a risk analysis of the project and identify mitigation measures; - Carry-out a stakeholder analysis from the point of view of economic and social benefits and the role of different actors. - Make conclusions and recommendations on the overall feasibility of the proposed project

2021	The sugarcane value chain analysis in Uganda	NPA	The objectives of the assignment are: - Analyse the structure and performance of the sugar industry highlighting among others: the actors and their relationships; trends in sugar demand and supply, sugarcane production acreage and volumes, sugar trade, linkages to other sectors; - Understand different players at different nodes of the sugar value chain including; the support functions such as R&D, financial institutions, extension services, inputs supply such as fertilizers and herbicides, and key-value chain players e.g., producers, aggregators, processors, and end markets; - Examine the existence of supporting infrastructure, technology, skills, and support services including transport, utilities, tax and trade incentives, finance, etc.
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			- Examine the successes, challenges, and opportunities towards the transformation of the sub-sector including current and potential markets, product range, and how they can be best utilized; - Analyse the Policy, Legal and Regulatory Framework for the Sugar Industry; - Provide recommendations aimed at increasing household incomes for the players in the lower value chain; and alternative value addition facilities/processes that could increase the contribution of the sugar sub-sector to the country's GDP

February 2021	Baseline Survey for Compliance on the implementation of Community service Programme	Directorate of Community service (DCS)-Ministry of Internal Affairs	The objectives of the assignment are: - Assess the current levels of compliance in the Directorate of community Service. - Generate baseline data on compliance with the implementation and management of Community Service. - Develop a compliance database/ system for the Directorate of Community Service
February 2021: A three- Year Research Project	Topic: Supporting Parenting care/Childcare facilities in Markets to reduce Unpaid Care Work for Vulnerable Businesswomen in Uganda	International Development Research Centre (IDRC): IDRC Project is under GrOW East Africa.	The purpose of this research is to explore and test a childcare model that works for poor Ugandan women operating in unstructured markets. Specifically, the project intent is to; - To deepen the evidence, based on whether and how reducing women's unpaid childcare burden increases their productivity and income. - To examine the factors that impede access to parenting care facilities among vulnerable women engaged in business markets in Uganda and how these could be mitigated. - Evaluate the effects of parenting care facilities, financial subsidy and parents' training on the productivity of mothers and profitability of their businesses.

DURATION	ASSIGNMENT	CLIENT	ASSIGNMENT ACTIVITIES
			- To inform government action through tested and proven models for scaling up parenting care corners to both structured and unstructured markets - To provide proof of concept on how governments can introduce affordable, effective, and sustainable childcare models that work for vulnerable mothers who work in informal markets in Uganda

February 2021	Development of a National Action Plan for the Transitional Justice Policy AC/CONS/20/21/00023	Amnesty Commission	The purpose of this research is to - Analyze the structure and performance of the current transitional justice arrangements in Uganda through stakeholder mapping, and situation analysis of the various Government and Non-Government resettlement programs and interventions. - Review the institutional capacity of all the various stakeholders to implement the Policy. - Identify focus areas and recommend strategic guidelines/sustainable recommendations to be followed during implementation of the Policy Framework. - Develop a concrete Action Plan to operationalize the NTJP
February 2021	Preparation of a Report and Guidelines on Land Banking No. UG-NPA-181230-CS-CQS	National Planning Authority (NPA), with support from the World Bank	The purpose of this research is to: - Prepare a report and guidelines on the land banking concept to inform decision making and facilitate coordinated land acquisition and implementation of the identified priority projects in the GKMA. - Develop a business case for land banking concept for public investments. - Provide a basis for replication of the GKMA land banking process in the rest of the country.

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January 2021	Development of Uganda's Industrialisation Master Plan No. 100004260	Global Green Growth Institute (GGGI)	The purpose of this research is to - Support National Planning Authority and Ministry of Trade, Industry and Cooperative to identify the appropriate approach to investment in industrial development. - Develop a national database of all industrial actors and a monitoring and compliance framework through an interactive dashboard.
December 2020	Development of Uganda's Green Growth Report 2020 2020/NatuReS/004	GIZ	The purpose of this research is to - Track progress of implementation of the Uganda Green Growth Development Strategy and its implementation roadmap. - Take stock of Uganda's transition to a green economy with focus on green industrialization practices and sustainable waste management.

October 2020	Pre-Feasibility and Feasibility Studies for Regional Oncology Centre In Arua and Mbale	Uganda Cancer Institute (UCI)	The purpose of this research is to - Engagements with relevant stakeholders; preparation of Terms of Reference (ToRs); procurement processes; and process meetings of the technical working committee on how to undertake the study. - Finalization of initial project documents: Project concept and Project profile. - Preparation of inception reports; primary consultations; stakeholder mapping; and arranging of teams. - Technical analysis: survey data collection, preparation of concept designs; preparation of detailed technical designs; and estimation of the Bills of Quantities (BoQs). - Environmental Social Impact Assessment (ESIA): data collection, analysis of collected samples; preparation of ESIA report; and NEMA review, approval and certification. - Financial, Economic and Risk Analysis: financial analysis; economic analysis; risk analysis; and distributive analysis.
	UCI/CONS/2019-20/00145		

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			- Preparation of draft and final feasibility report: module consolidation, integration, and report submission. - Finalization of the feasibility report: report review, integration of comments, validation, and approval.

June 2020	Consultancy services for the Development of Uganda Cancer Institute (UCI) Strategic Plan 2020/21-2024/25 UCI/CONS/2019-20/00139	Uganda Cancer Institute (UCI)	The purpose of this research is to: - Assess the appropriateness of the key assumptions made in the design of the strategic plan 2015/16-2019/20 - Determine the extent to which the strategic objectives and key expected results set out in the strategic Plan have been achieved - Identify constraints and challenges encountered by the Institute during the implementation of the strategic Plan and recommendations on how the challenges may be addressed in the next 5-year strategic plan 2020/21-2024/25. - Assess the current situation and future projections of the cancer burden in the country and region, as well as the institutional capacity to intervene. - Apprise and review the strategic direction of the Institute and align its Vision, Mission and Strategic objectives to the current and future cancer projection, and in line with the Constitutional mandate, National Development Plan III; Uganda Vision 2040 and the Health Sector Development Plan II; - Identify Key issues for consideration in the 3rd 5-year Strategic Plan; - Identify Strategic Objectives, interventions and key expected results for the 3rd 5year Strategic Plan that will enable the Institute fully to implement its mandate. - Prepare and present a costed draft 3rd 5 years Strategic Plan with an implementation strategy, human resource plan, financing framework, Monitoring and Evaluation Framework; - Submit drafts and final soft and hard copies of the 3rd 5-year Strategic Plan by end of June 2020.
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June 2020	Consultancy services to R the current strategic (2015/16-2019/20) Development of a5-Strategic Plan (2020/21-2024/25)	NGO bureau	The purpose of this research is to: - Review the progress made towards achievement of the Strategic objectives and key outputs of the expiring the strategic plan (2015/16-2019/20) to inform the development of the new strategic plan (2020/21-2024/25). - Assess the extent to which the Plan has been instrumental in

MIA/CONS/2019-20/00186				guiding management in decision making and actions; c. Assess the extent to which the annual budgets are aligned to the strategic plan d. Establish whether funds received from GoU were utilized in line with the strategic plan. e. Make actionable, realistic, results-oriented and concrete recommendations on changes that are required to achieve the next Plan's targets. f. Identify the best practices that have enabled Bureau to execute its mandate effectively and efficiently. g. Critically follow the sector guidelines to align the new strategic plan to NDPIII in content, context and timelines and to Vision 2040 h. Prioritize outputs that were not achieved into the new plan i. Recommendations from the review should be addressed in the new plan j. The basic planning principles of; Effective inclusive participation in the planning process; evidence-based planning and Integration of cross cutting issues using the Human Rights Based approach.
May 2020	Consultancy Services for Terminal Review and Evaluation of the 3rd 5 Year Strategic Plan	Health Commission	Service	The purpose of this research is to: a. Assess the appropriateness of the key assumptions made in the design of the strategic plan 2015/16 to 2019/20.;

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	2015/16-2019/20 And Development of the 4th 5 Year Strategic Plan 2020/21-2024/25. HSC/CONS/19-20/00091		b. Determine the extent to which the Strategic objectives set out in the Strategic Plan have been achieved; c. Identify constraints and challenges encountered by the Commission during the implementation of the strategic plan and recommendations on how the challenges may be addressed d. Apprise and review the strategic direction of the Commission and align the Commission's Vision, Mission and Strategic objectives with the Constitutional mandate, National Development Plan II; Uganda Vision 2040 and the Health Sector Strategic Plan III; e. Identify key issues for consideration in the fourth 5-year Strategic Plan; f. Identify Strategic Objectives for the fourth 5-year Strategic Plan that will enable the Commission fully to implement its mandate. g. Prepare and present a costed draft fourth 5 years Strategic with implementation strategy and action plan; h. Validate the draft and monitoring and evaluation tool for the HSC. i. Submit a draft fourth 5-year HSC Strategic Plan by end of March 2020

March 2020	Consultancy Services to Review the Judiciary Strategic Plan IV for FY 2016/17-2019/2020	The Judiciary of Uganda	The purpose of this research is to: a. Measure the extent to which the Judiciary Framework has been able to guide and coordinate efforts of the different stakeholders in achieving the strategic plan goal b. Assess the appropriateness of the key assumptions made in the design of the strategic plan FY 2015/16 to 2019/20 towards delivery and implementation of the Plan. c. Identify and document achievements during the implementation of the Judiciary strategic plan (FY 2016/17 2019/20) against the goals and targets for the planned period
	JUD/CONS/19-20/00763		

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February 2020	Consultancy Services for developing procedure manuals and policies for the NGO Bureau	National Bureau of NGOs	d. Identify and document achievements constraints, challenges and lessons learnt by the Judiciary during the implementation of the strategic plan and recommend on how the challenges may be addressed in the next five-year strategic plan (FY 2020/21 – 2024/25) The purpose of this research is to: a. To develop the human resource manual for the NGO Bureau b. To develop a Board Charter c. To develop a Client Charter; will also include sections of (partnership policy, complaints management system policy) d. To develop the IT manual e. To develop a communication and brand policy for the NGO Bureau f. To develop assets management manual
	MIA/NGOB/CONS/19-20/004		

January 2020	Consultancy Services to Support Costing of The Third National Development Plan (NDPIII)	National Planning Authority (NPA)	The purpose of this research is to: a. Facilitate production a costed NDPIII to enable smooth implementation of the Plan's interventions, projects and programs. b. Provide harmonized and accurate costing of NDPIII; c. Provide a schedule of annualized NDPIII resource requirements; d. Participate in the production of an NDPIII PIP and Implementation Strategy; and, e. Guide the division of labour, in financial terms, among key stakeholders.
	NPA/SRVC/19-20/00030		
May 2017	Consultancy to Develop Strategic Development Plan	a Government Analytical Laboratory (DGAL)	The purpose of this research is to a. Review all relevant literature including Ministry strategic plan, NDP II, DGAL mandate among others b. Conduct an Institutional capacity analysis c. Develop institutional five-year strategic direction d. Hold consultative meetings with all stakeholders e. Develop an M&E framework f. Develop and present the first draft Strategic Plan to DGAL g. Address all comments from meetings h. Facilitate stakeholders meeting

June 2020	Pre-Feasibility for Expansion of the Naguru National Trauma & Emergency Centre CUFH/SRVCS/19-20/00020	China-Uganda Friendship Naguru	Hospital,	The purpose of this research is to - Conduct technical analysis (designs and Bills of Quantities) - Undertake Environmental and Social Impact Assessment - Financial, Economic and Risk Analysis: financial analysis; economic analysis; risk analysis; and distributive analysis - Conduct legal, human resource, equipment analysis and other stocking requirements. - Engagements with KCCA on the expansion of the hospital since they are the landowners, meetings of the technical working committee on how to undertake the study. - Finalization of initial project documents: Project concept and Project profile. - Preparation of inception reports; primary consultations; stakeholder mapping; and arranging of teams. - Technical analysis: survey data collection and coordinate mapping; preparation of concept designs; preparation of detailed technical designs; and estimation of the Bills of Quantities (BoQs). - Environmental Social Impact Assessment (ESIA) - Preparation of draft and final feasibility report: module consolidation, integration and report submission. - Finalization of the final feasibility report: report review, integration of comments, validation and approval.
Nov 2018	Consultancy services to conduct a Tea Value Chain Analysis	National Advisory (NAADS) Secretariat	Agriculture Services	The purpose of this research is to: Identifying key players and their role along the tea value

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December 2018 to August 2019.	Scoping Study on Refugee Issues to Generate Evidence for Planning and Strengthening Capacity for National, Sector, and Local Government Planning to Integrate Refugees' Issues into Planning Frameworks	World Bank.	b. Establish the tea acreage that has been added since the supply of seedlings commenced in sampled sub-counties and districts c. Carry out a profitability analysis of tea growing at household level d. Review the performance of the NAADS interventions in the tea subsector value chains e. Establish tea value chain constraints The purpose of this research is to: a. Undertake a refugee scoping study to generate evidence for planning for and management of refugees in Uganda. b. Support the NPA to integrate refugee issues into the 3rd National Development Plan (NDP III) currently being drafted. c. Support NPA to assess and build capacities for Local Government to plan for and manage refugees. d. Support Local Governments to develop refugee response plans aligned to the NDP III. e. Organize a national symposium on refugees in Uganda
January 2019	Impact survey on reporter demobilisation, resettlement and re-integration	The Commission Amnesty	The purpose of this research is to: a. Generate evidence-backed findings on reporter and community copying trends related to resettlement and reintegration of reporters as a result of the amnesty initiative. b. Establish the communities' experiences with and perceptions about reporter resettlement and reintegration. c. Examine the direct and indirect impact of the Amnesty Commission's demobilization, resettlement, reintegration / reinsertion interventions since inception to-date. d. Identify the role played by actors (Government MDAs, CSOs, International NGOs) in supporting demobilization and

DURATION	ASSIGNMENT	CLIENT	ASSIGNMENT ACTIVITIES
			reintegration of reporters and reporter and communities' copying processes in Uganda.
August 2019	Consultancy services to undertake a public expenditure review on green growth	National Planning Authority (NPA)	The purpose of this research is to: - Assess public expenditure on the principles of green growth such as on social equity and inclusiveness, resource use efficiency, accelerated economic growth, low carbon emissions, climate change response and environmental sustainability. - Assess the state, adequacy, effectiveness, and efficiency of public expenditure progress towards national green growth targets from 2015/16-2017/18 - Recommend appropriate investment expenditure to orient the country towards green growth development path
May 2018	Consultancy Services to conduct a baseline survey for key Ministry of Internal Affairs services and develop an M&E Plan	Ministry of Internal Affairs (MIA)	The purpose of this research is to: - Gathering and reviewing relevant literature - Hold consultative meetings with the planning unit of; UPS, UPF, DGAL, DCIC, NIRA, NCS, National Bureau of NGO's, National focal point for Arms and Light weapons, coordination of Anti-trafficking and government security office. - Document the status of all key stakeholders - Develop a baseline report for the ministry of internal affairs services - Facilitate and make presentation in a validation workshop.

July 2016	Uganda's Readiness Review Report to Implement Agenda 2030. Review Report presented at the High-Level Political Forum on Sustainable Development,	United Nations Development Programme (UNDP)	The purpose of this research is to: - Consult with key institutions to establish their roles and responsibilities with regards to implementing the Agenda 2030 - Collect and analyze required data and information as guided by the voluntary guidelines for national review shared by UNDESA - Prepare drafts of the report and present to the stakeholder taskforce - Work closely with the drafting team to prepare and finalize the report - Make presentations to the multi-stakeholder task force as the quality assurance team, as and when required
January 2016	Evaluating the Role of Churches in Fostering Local-Level Social Accountability and Governance. End of Term Evaluation,	Tearfund.	The purpose of this research is to: - Hold inception meetings with key programme participants, including Tearfund staff, PAG staff, and CCM facilitators - Undertake literature review of the programme documents (including reports and project documents); the legal and policy frameworks that support social accountability in Uganda; other reports and documents on social accountability documents in Uganda; and any other literature relevant to the role of churches (and other faith-based organizations) in local governance and social accountability in different contexts. - Undertake development of tools (questionnaires) for data collection, with input from the key program participants. - Conduct field work in the pilot programme areas to gather qualitative and quantitative data. - Facilitate a live workshop to present findings from the research, collectively analyze results, and generate further research questions based on the findings at that time. - Address comments and recommendations from the workshop - Draft and submit a draft research report and facilitate an online workshop to receive input and comments into the research report.

- f. Write and submit the final research report, having incorporated comments and recommendations from the programme participants and the workshops.

July 2015	Midline Evaluation of the 1000 Good Schools Project in Uganda. Consultant,	Raising Education Challenge/DFID.	Voices/Girl	The objective of the assignment is: a. To gauge implementation progress of the 1000 Schools Project since inception (Baseline) in schools b. To follow up and assess any emerging differences in project outcomes between control and intervention districts
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